भारतीय प्रबंध संस्थान कोषिक्कोड
Indian Institute of Management Kozhikode
Globalizing Indian Thought



Professional Certificate Programme in **Project Management (Batch 13)**

10 Months | Live Online + On Campus Immersion | ₹1,98,000+GST



IIM Kozhikode Advantage
FROM THE DIRECTOR'S DESK

Businesses today have seen a complete transition from how they used to be run a decade ago. Recent industry reports suggest that close to 68% of business leaders in India have reported that having high agility reduced their costs by 25%. It is thus imperative for business leaders of today and the future to expand their knowledge across domains and proactively make decisions to be effective leaders.

IIM Kozhikode programmes, designed by world-class faculty with their cutting-edge thought leadership and industry-leading insights, empower participants to manage and lead complex business challenges with confidence and data-driven, informed decision-making ability. Our growing global footprint, acknowledged and accredited by leading institutions of the world, is a testimony to the growth we have achieved in our 30-year journey of academic excellence.

At this juncture, it is also pertinent to share that both, the future and the past, are integral to the path taken by an institution on this journey of excellence. Having a wide, far-seeing vision is not an indulgence but an activity that is necessary to give meaning to our present and to give this Institution a sense of purpose, direction, and imagination. That is why we have chosen to think in terms of what IIM Kozhikode will be able to contribute to India and the world some three decades from now with 'Vision 2047: Globalizing Indian Thought'. The Institute has set for itself a pre-eminent role with the above motto. The sheer scale, scope, and potential impact that India will have on 21st century business makes us believe that this is a legitimate aspiration.

Invest in your potential and ensure you excel in the field of project management by enrolling in the 13th batch of IIM Kozhikode's Professional Certificate Programme in Project Management. Wishing you the best of learning experiences here.

Debashis Chatterjee

Prof. Debashis Chatterjee,
Director, IIM Kozhikode

THE RISE OF
PROJECT MANAGEMENT ROLES IN INDIA

In today's fast-evolving business landscape, organisations are no longer defined by operations alone, they are driven by projects that deliver transformation, innovation, and growth. Whether it is launching a new product, implementing AI systems, building infrastructure, or driving digital transformation, every strategic initiative is executed as a project. According to the Project Management Institute (PMI), India is expected to have **over 21.7 million project management-oriented roles by 2027**, making it one of the largest markets globally. Additionally, a PMI talent gap report highlights that nearly 7 million project professionals will be needed in India alone to meet this demand.

With large-scale government initiatives such as Digital India, Smart Cities Mission, and infrastructure expansion, along with rapid enterprise digitisation, project management has become a core capability across industries.

WHY TODAY'S
PROJECT ROLES DEMAND UPSKILLING

As demand accelerates, organisations are not just seeking experience — they are looking for professionals equipped with structured, future-ready project management capabilities and professionals who can:

- Deliver projects on time and within budget
- Align execution with strategic business goals
- Collaborate effectively across functions and geographies
- Manage risk in complex, high-stakes environments

As the role evolves, so does the need for structured, formal training in modern project management practices.



A Booming Career Landscape in Project Management

As organisations navigate complexity and scale, project management is becoming a core leadership capability across industries. This shift is opening significant opportunities for professionals who can translate strategy into execution and deliver measurable outcomes.

Project management is no longer limited to construction or IT — it now spans:



IT & Digital Transformation



Infrastructure & Engineering



Manufacturing & Operations



BFSI & Consulting



E-commerce & Startups

Project Management Offers Strong Career Progression Across Experience Levels:

EXPERIENCE	AVERAGE SALARY (₹)
3–5 Years	₹14.0 LPA
5–10 Years	₹17.2 LPA
10–15 Years	₹22.0 LPA
15-20 Years	₹28.1 LPA
20+ Years	₹36.1 LPA

Source: Based on Naukri's 2026 Project Manager salary data for India.

Today’s project managers are no longer just planners — they are:



Strategic decision-makers



Cross-functional leaders



Change managers driving transformation



Enablers of business value

PROGRAMME **OVERVIEW**

Projects today bring together multiple functions, stakeholders, timelines, budgets, and business priorities. Successfully managing them requires the ability to align execution with strategy while navigating complexity, risk, and change.

The **Professional Certificate Programme in Project Management by IIM Kozhikode** is designed to build these capabilities, equipping professionals to manage large-scale projects across domains, from construction to IT. The programme brings together strategic project management, project planning, analytics, risk management, Agile practices and digital transformation to help professionals navigate projects end to end.

Learn to build the perspective and capabilities to take on projects with greater structure, agility, and strategic focus.



Contemporary 10-month programme for project managers and leaders



Campus Immersion of Five days (2+3) at the beautiful IIM Kozhikode Campus

*2 days at the middle and 3 days at the end



Build deeper understanding through active participation and peer interaction in classes



Receive well-structured reading resources to support your learning



Hands-on experience with MS Project software



Learn from real-life examples drawn from leading Indian and global companies

LEARNING **OUTCOMES**



Plan & Structure Projects
Build project plans, schedules, cost estimates, and resource plans.



Make Data-Driven Decisions
Use analytics, Power BI, Python/R and GenAI for project insights.



Lead People & Stakeholders
Manage teams, stakeholders, negotiation, conflict and change.



Manage Risk & Performance
Navigate risk, resources, quality and project controls.



Drive Agile & Digital Transformation
Apply Agile practices and manage digital transformation projects.

PROGRAMME **CURRICULUM**

Module 1	Academic Orientation + Introduction to Project Management
Module 2	Introduction to Strategic Project Management, Projects in R&D Environment
Module 3	Project Life Cycle vs Software Development Life Cycle, Project Selection
Module 4	Project Market Appraisal- Infosys Case
Module 5	Project Financial Appraisal
Module 6	Project Selection- Case, Project Organization Structure, Project Scope & Charter
Module 7	Role of Forecasting in Estimation
Module 8	Introduction to Data, Power of Data, Descriptive Statistics, Data Visualization and Advantages illustration through examples
Module 9	Descriptive Statistics-I (Probability distribution), Introduction to Powew BI
Module 10	AI & Big Data: Introduction to Predictive Analytics with Application using Python/R/GenAI - (Time/cost Estimates example, Procurement example, time/cost estimation in project context)
Module 11	AI & Big Data: Introduction to Prescriptive Analytics with Application using Python/R/GenAI (vendor rating example)
Module 12	Managing Project Teams in New VUCA World
Module 13	Resilient Leadership and Crisis Management
Module 14	Developing Project Plan-I: Creating WBS, Project Time & Cost Estimation
Module 15	Software Project Management Methodology (Agile- Scrum, Kanban, Scrumban, Discipline Agile Introduction) including Estimation (Part I)
Module 16	Software Project Management Methodology (Agile- Scrum, Kanban, Scrumban, Discipline Agile Introduction) including Estimation (Part II)
Module 17	Developing Project Plan-II (CPM, PERT)

Module 18	Introduction to Industry Analysis Where Participants Can Share Their Findings on Industry Trends
Module 19	Problem Solving and Decision-Making Skills
Module 20	Role of Project Analytics, Working with M/s Project
Module 21	Working with MS Project and Real-Life Cases to Analyse Project Reports – Identifying Project Risk in Plans
Module 22	Project Risk Management and Resilience Management
Module 23	Project Resource Management
Module 24	Project Crashing, Fast Tracking
Module 25	Critical Chain Project Management, Project Monitoring
Module 26	Project Procurement Management and Managing Vendor Relationships in Projects
Module 27	Managing Vendor Relationship in Projects, Purchasing Strategies
Module 28	Project Contract Management
Module 29	Project Negotiation and Conflict Management - Case
Module 30	Project Control Systems, Project Quality Management
Module 31	Project Quality Management, Six Sigma and Lean Management in Projects
Module 32	Project Stakeholder Management and International Project Management
Module 33	Adaptive Project Management- Diamond Framework- Teradyne Case, Design Thinking Approach to Managing Projects
Module 34	Project Management in Digital Age
Module 35	Innovation & Change Management
Module 36	Introduction to Business Transformation and Digital Transformation
Module 37	Managing Digital Transformation Projects
Module 38	Disaster Project Management
Module 39	Sustainability & Green Project Management and Role of ESG
Module 40	Project Governance, Emerging Role of Product Manager
Module 41	Project Simulation
Module 42	Project Presentation in Groups Based on Live Projects Done During the Course

*The curriculum matrix is subject to change based on emerging trends and academic requirements.

PEDAGOGY

The teaching approach will be highly interactive leveraging technology, and deploy diverse pedagogical tools and techniques including lectures, case studies, and participants' experience-sharing.

PROGRAMME **DELIVERY**

Sessions will be conducted via a state-of-the-art Interactive Learning (IL) platform and delivered in Direct-to-Device (D2D) mode that can be accessed by learners on their Desktop, Laptop, Tablet, or Smartphone.

DURATION

10 Months

SCHEDULE

Saturdays
1:30 PM to 4:45 PM (IST)

CAMPUS **IMMERSION**

There will be campus immersion of FIVE (2+3 days) at IIM Kozhikode.

**2 days at the middle of the programme and 3 days at the end*

Take Your Learning to the Scenic IIM Kozhikode Campus.

"A Campus as Inspiring as Learning."



ELIGIBILITY CRITERIA

- Minimum **THREE** years of full-time work experience* post completion of qualifying education
- Graduates (10+2+3 or 10+2+4) or equivalent from a recognised university

**Internship and training experiences are not considered as full-time work experience.*

WHO IS THIS PROGRAMME **SUITED FOR?**

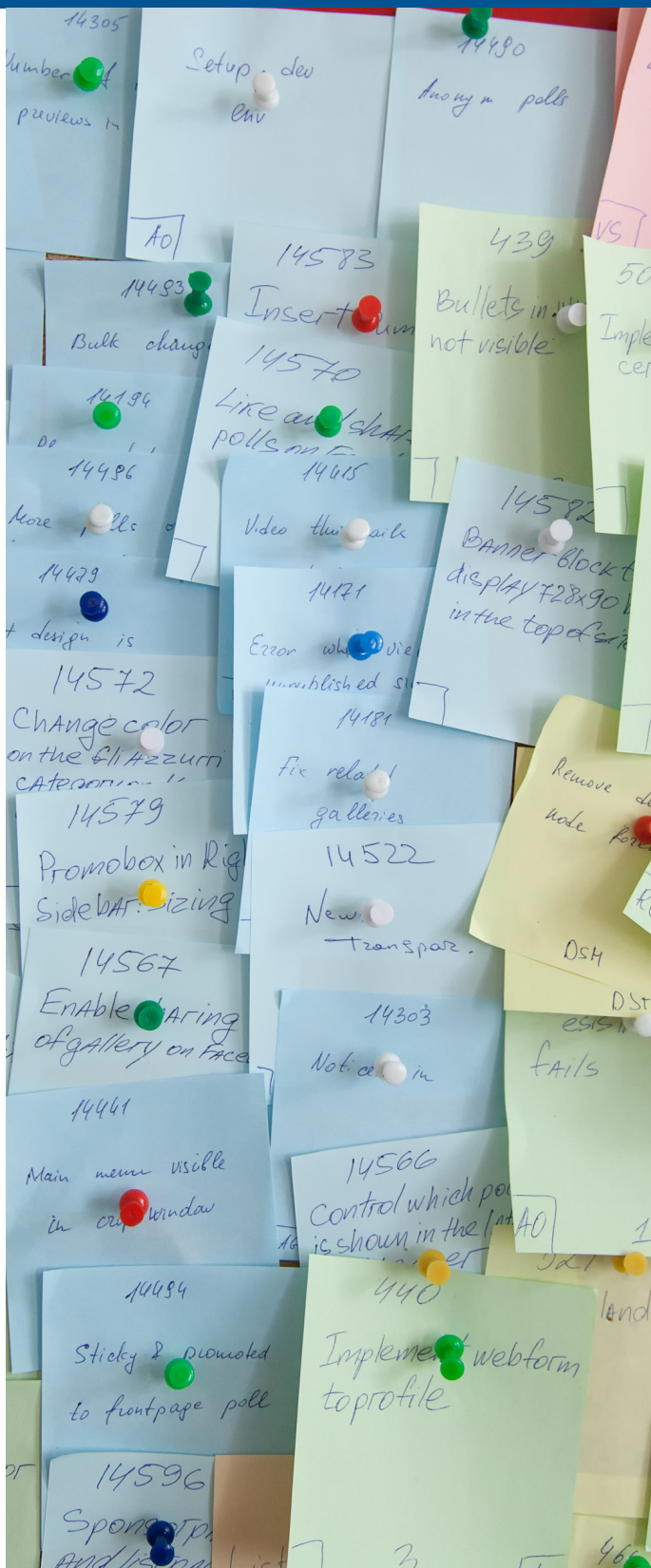
- Project managers and project leaders with experience in project environments
- Middle and senior-level executives managing change and new initiatives
- Professionals working on projects and aspiring to senior project execution roles

ADMISSION CRITERIA

Participants from corporate nominations and retail applications will be selected based on their overall profile and credentials. Final selection of participants will be at the sole discretion of IIM Kozhikode.

ATTENDANCE CRITERIA

A minimum of 75% attendance is a prerequisite for the successful completion of the programme.



ASSESSMENT & **EVALUATION**

Evaluation methodology is at the discretion of the faculty. Evaluation of performance in the programme will be based on **online exams, case analysis, class contribution, simulation, and other written submissions and presentations** as required throughout the course.

The programme may require participants to work on **individual/group assignments and/or projects.** The main objective of such assignments/projects will be to help the participants apply their conceptual learning in the programme to actual organisational decision scenarios. The participants will have to secure the minimum pass marks in the respective evaluation components.

CERTIFICATION

- Participants who successfully meet the evaluation criteria and satisfy the requisite attendance criteria, will be awarded a 'Certificate of Completion'.
- Participants who are unable to clear the evaluation criteria but have the requisite attendance will be awarded a 'Certificate of Participation'.



*All certificate images are for illustrative purposes only and may be subject to change at the discretion of IIM Kozhikode.

EXECUTIVE **ALUMNI STATUS**

Batch 13 participants will be eligible to apply for the IIM Kozhikode Executive Alumni Status upon successful completion of the programme, enabling continued engagement with the IIM Kozhikode ecosystem.

Executive Alumni Status enables continued engagement with the IIM Kozhikode ecosystem through:

- Periodic access to IIMK publications & newsletters
- Online access to Kasebook (Alumni Portal)
- Alumni Identity Card
- Access to MDC/Guest Rooms at prevailing rates, subject to availability

Note: Executive Alumni Status is granted upon request and is subject to the application and approval process defined by the Alumni Office. Successful completion of the programme does not automatically confer alumni status. The final decision rests solely with IIM Kozhikode, which reserves the right to revise these terms at its discretion.



PROGRAMME
COORDINATOR



Prof. Rupesh Kumar Pati
Professor – Quantitative Methods &
Operations Management, IIM Kozhikode

After a Bachelor's degree in Mechanical Engineering and a Master's degree (Gold Medallist) in Industrial Engineering and Management, Professor Rupesh went on to acquire a Ph.D. in Supply Chain Management from IIT Roorkee. His research areas include Sustainability, Project Management, Green Supply Chain Management, and Green Business. He has received grants, awards, and accolades for his endeavours. His papers have been published in various journals and publications and he has also been invited to speak at several international seminars and conferences. His core teaching subjects include Project Management, Supply Chain Management, Service Operations Management, Operations Research, Quality Management, Operations Management, and Green Business (research course).

VOX **ALUMNI**



Mishrkeshi Mishra

I hold an MBA degree in Finance with 7 years of industry experience. Content of this programme was a major motivation for me to enrol in it. The application of project managerial quality is something very important that I learnt from this course. Prof. Rupesh is very knowledgeable and resourceful. I am glad to be a part of this programme.



Krishnamoorthy S

I am Krishnamoorthy and I am an NPD Engineer. I joined this programme as I wanted to become a project manager in NPD department. This programme has helped me gain more knowledge on project management tools, Risk Analysis, and Six Sigma. I recommend this programme to all aspiring learners who are in the field of Project Management.



Nitin Agarwal

Being at IIMK-MDP Project Management Programme has been a wonderful experience. Along with course content and case studies, the simulation exercises enormously helped me gain useful insights. Prof. Rupesh is extremely professional in his approach and in keeping the content interactive.



Jayaraj Chembra

IIM Kozhikode PMP programme is a well-structured and a well-executed programme where experienced professors from IIM Kozhikode educate us with complete end to end project management course.



Dinesh Babu. P

I work at Royal Enfield and handle the Retail Insurance Business. I have experience in financial services and general insurance industry. I joined this course with an inspiration from my colleagues in the PMO. I was hoping to get aided with a few modules that have direct impact on my present work. I also wanted to be associated with IIM-K for recognition and knowledge. Today, I stand with complete passion for Project Management. All credits to Prof. Rupesh. The impact on my day-to-day decisions is visible. Topics like risk assessment and mitigation have started to play a pivotal role in my present review meetings. I am thankful for this game changer course.



Anup R. Mahindrakar

I have 14 years of experience in the IT industry. This course has provided me the knowledge and confidence to take up higher role and responsibilities. This interactive programme taught many of the Project Management concepts in simple methods which were otherwise difficult to understand. Case study and their analysis provided the learnings from real-time scenario, from different sectors with different strategies, approaches to analyse a particular problem and recommended solution. Working in groups taught us team management, people management, and understanding of the situation from other's perspective. Simulation component enhanced the learning and decision-making skills necessary for project execution, monitoring and controlling that is similar to real-time experiences. In a nutshell, this programme was altogether a wonderful learning experience and it offered more than my expectations. I'd highly recommend this programme to my friends and colleagues who wish to make their career in Project Management.



Kuppabai Moorthy

I work as a Senior Test Lead in HCL Technologies. I hold 13+ years of experience in Software testing. I came to know about IIM-K PMP course through Facebook and was interested to join. This decision has helped me learn more about project management. The faculty is highly skilled, and the course syllabus is well organised. Quiz assignments and simulation got me more involved and interested in the course, and it also helped a lot. This programme is highly recommended for professionals looking for a career switch to project management side.



PROGRAMME **FEE**

Particulars	Amount (in ₹)*
Total Programme Fee	1,98,000

Note:

- *Taxes will be additional as applicable.
- All fees will be collected by BCCL.
- * Books, reading materials and certificates will be sent to your registered Indian address. For offshore deliveries, the learner will be responsible for any applicable courier charges.
- This is with reference to the refund of the Processing Fees, please note that the Processing Fee shall not be refunded in the following circumstances:
  - In case candidate rejects the offer issued by the Institute; and
  - In case the application is rejected due to submission of incomplete documents and/or providing incomplete information and/or eligibility criteria not fulfilled.

INSTALMENT **SCHEDULE**

	Date	Amount (in ₹)*
Instalment I	At the time of application	10,000
	Within one week after the offer roll out	47,000
Instalment II	6th April 2027	47,000
Instalment III	6th June 2027	47,000
Instalment IV	6th Aug 2027	47,000

*GST will be additional as applicable.

PROGRAMME **TIMELINES**

Last Date to Apply	Refer to Website
Programme Start Date	20th February 2027
Programme End Date	December 2027

APPLY NOW



Indian Institute of Management, Kozhikode (www.iimk.ac.in)

Started in 1997 with its Post Graduate Programme (PGP), the Indian Institute of Management Kozhikode (IIMK) is on a high growth trajectory today, offering a wide range of academic programmes in the field of management education. These include the Fellow Programme in Management, Executive PG Programmes, Management Development Programmes and Faculty Development Programmes. IIMK set up a Satellite campus at Info park, Kochi, in 2013 dedicated to Executive Education. IIMK has also the unique distinction of launching a PhD (Practice Track) programme for working professionals besides bringing in new dynamic programmes such as the one-year Post Graduate programme in Business Leadership (2019) MBA in Finance and MBA in Liberal Studies & Management (2020). The institute is also home to IIMK LIVE a first-of-its-kind start-up incubation programme and the Indian Business Museum. IIMK is ranked 3rd as per NIRF India Rankings 2025: Management. The institute also features regularly among top global institutes for its flagship MBA (PGP) and EMBA programme (EPGP) in the QS World University Rankings. The institute has leapfrogged 100 spots to be placed in the Top 151-200 Institutes in Business & Management Studies globally, as per the QS World University Rankings by Subject 2025. IIM Kozhikode is also globally accredited by EQUIS (EFMD) and AMBA (UK) andis on the verge of a triple-accreditation crown.

IIM Kozhikode also made its debut in the prestigious Financial Times Rankings in 2025 and was recently ranked #76 among the top-80 open-enrolment executive programme providers globally for the year 2025. The feat has further consolidated the 30-year's IIM's footing in an exclusive list of the foremost providers of executive education in the world. The institute had also entered in global top-100 at Rank #69 for FT Masters in Management (MIM) 2025 Rankings, for its full time MBA programme. IIM Kozhikode has successfully delivered close to 1300 MDP programmes over the past two decades, training more than 41,000 participants from 150+ organisations, which also includes several Fortune 500 companies in the process.

EQUIS ACCREDITED | ASSOCIATION OF MBAS ACCREDITED | AACSB Member

#3	5th	6th
NIRF India Rankings, (Management) 2025	(India) 76th in Global, Financial Times Open Enrolment Rankings 2025	(India) 78th in QS World University Rankings Business & Management Studies 2026

For More Information

AAO, MDP Office
Indian Institute of Management Kozhikode
Phone: 0495-2809557
Email ID: mdp1@iimk.ac.in

ABOUT **TIMESPRO**

TIMESPRO

Established in 2013, we are the award-winning H.EdTech initiative of the Times Group, catering to the learning needs of Indians with aspirations of career growth. We offer a variety of created and curated learning programmes across a range of categories, industries, and age groups. They include employment-oriented Early Career courses across BFSI, e-Commerce, and technology sectors; Executive Education for working professionals in collaboration with premier national and global educational institutions; and Enterprise Solutions for learning and development interventions at the organisational level. TimesPro strives to embody the values of Education 4.0: Learner-centric, industry-relevant, role-specific, and technology-enabled, with a goal of making learning accessible for anyone who seeks to grow.

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IIMs and IITs as course partners

1,00,000+ alumni community



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