



भारतीय प्रबंध संस्थान कोषिककोड
Indian Institute of Management Kozhikode
Globalizing Indian Thought



Professional Certificate Programme in **Project Management (Batch 12)**

10 Months | Live Online + On Campus Immersion | ₹1,98,000+GST



IIM Kozhikode Advantage **FROM THE DIRECTOR'S DESK**

Businesses today have seen a complete transition from how they used to be run a decade ago. Recent industry reports suggest that close to 68% of business leaders in India have reported that having high agility reduced their costs by 25%. It is thus imperative for business leaders of today and the future to expand their knowledge across domains and proactively make decisions to be effective leaders.

IIM Kozhikode programmes, designed by world-class faculty with their cutting-edge thought leadership and industry-leading insights, empower participants to manage and lead complex business challenges with confidence and data-driven, informed decision-making ability. Our growing global footprint, acknowledged and accredited by leading institutions of the world, is a testimony to the growth we have achieved in our 30-year journey of academic excellence.

At this juncture, it is also pertinent to share that both, the future and the past, are integral to the path taken by an institution on this journey of excellence. Having a wide, far-seeing vision is not an indulgence but an activity that is necessary to give meaning to our present and to give this Institution a sense of purpose, direction, and imagination. That is why we have chosen to think in terms of what IIM Kozhikode will be able to contribute to India and the world some three decades from now with 'Vision 2047: Globalizing Indian Thought'. The Institute has set for itself a pre-eminent role with the above motto. The sheer scale, scope, and potential impact that India will have on 21st century business makes us believe that this is a legitimate aspiration.

Invest in your potential and ensure you excel in the field of project management by enrolling in the 12th batch of IIM Kozhikode's Professional Certificate Programme in Project Management. Wishing you the best of learning experiences here.

Debashis Chatterjee

Prof. Debashis Chatterjee,
Director, IIM Kozhikode

THE RISE OF PROJECT MANAGEMENT ROLES IN INDIA

In today's fast-evolving business landscape, organisations are no longer defined by operations alone, they are driven by projects that deliver transformation, innovation, and growth. Whether it is launching a new product, implementing AI systems, building infrastructure, or driving digital transformation, every strategic initiative is executed as a project. According to the Project Management Institute (PMI), India is expected to have **over 21 million project management-oriented roles by 2027**, making it one of the largest markets globally. Additionally, a PMI talent gap report highlights that nearly 7 million project professionals will be needed in India alone to meet this demand.

With large-scale government initiatives such as Digital India, Smart Cities Mission, and infrastructure expansion, along with rapid enterprise digitisation, project management has become a core capability across industries.

WHY TODAY'S PROJECT ROLES DEMAND UPSKILLING

As demand accelerates, organisations are not just seeking experience — they are looking for professionals equipped with structured, future-ready project management capabilities and professionals who can:

- Deliver projects on time and within budget
- Align execution with strategic business goals
- Collaborate effectively across functions and geographies
- Manage risk in complex, high-stakes environments

As the role evolves, so does the need for structured, formal training in modern project management practices.

A Booming Career Landscape in Project Management

As organisations navigate complexity and scale, project management is becoming a core leadership capability across industries. This shift is opening significant opportunities for professionals who can translate strategy into execution and deliver measurable outcomes.

Project management is no longer limited to construction or IT — it now spans:



IT & Digital Transformation



Infrastructure & Engineering



Manufacturing & Operations



BFSI & Consulting



E-commerce & Startups

Project management offers strong career progression across roles and industries:

EXPERIENCE	AVERAGE SALARY (₹)
3–5 Years	₹14–16 LPA
5–10 Years	₹17–22 LPA
10–15 Years	₹22–30 LPA
15+ Years	₹30+ LPA

*Indicative salary ranges based on data from PMI salary benchmarks, where average project management salaries in India range from ~₹10–20 LPA and can exceed ₹30 LPA at senior levels.

Today's project managers are no longer just planners — they are:



Strategic decision-makers



Cross-functional leaders



Change managers driving transformation



Enablers of business value

PROGRAMME OVERVIEW

Irrespective of industry size, whether project-driven or not, companies (both core and in the IT-enabled services sector) can gain a competitive edge by effectively managing projects to ensure timely completion within budget, all while maintaining alignment with organisational strategy. The unique, non-repetitive nature of these endeavours, coupled with substantial capital investments, underscores the necessity of possessing scientific and advanced skills for proficient project management. Challenges have been further compounded by the advent of digital technologies and the impact of the COVID-19 pandemic. For instance, mastering software project management is pivotal for success, alongside technical expertise required for IT architects.

The **Professional Certificate Programme in Project Management** equips individuals with essential skills for overseeing large-scale projects across various domains, spanning from construction to IT, with a keen focus on leveraging emerging digital technologies and driving digital transformation initiatives.



Contemporary 10-month programme for project managers and leaders



Campus Immersion of Five days (2+3) at the beautiful IIM Kozhikode Campus

*2 days at the start and 3 days at the end



Build deeper understanding through active participation and peer interaction in classes



Receive well-structured reading resources to support your learning



Hands-on experience with MS Project software



Learn from real-life examples drawn from leading Indian and global companies

LEARNING **OUTCOMES**



Learn to plan, analyse, prioritise, and evaluate project schedule, costs, risks, time required, quality, etc.



Select an appropriate approach (traditional or agile approaches) to manage the project and the ethical perspectives of the project



Evaluate the probability and consequences of risks, and plan the risk management activities required in the project



Take the project from pre-implementation stage to completion successfully



Learn the skills required to manage digital transformation projects

PROGRAMME CURRICULUM

Module 1	Academic Orientation + Introduction to Project Management
Module 2	Introduction to Strategic Project Management, Projects in R&D Environment
Module 3	Project Life Cycle vs Software Development Life Cycle, Project Selection
Module 4	Project Market Appraisal- Infosys Case
Module 5	Project Financial Appraisal
Module 6	Project Selection- Case, Project Organization Structure, Project Scope & Charter
Module 7	Introduction to Data, Power of Data, Descriptive Statistics, Data Visualization and Advantages Illustration Through Examples - Analytics
Module 8	Descriptive Statistics-I (Probability Distribution), Introduction to Power BI
Module 9	AI & Big Data: Introduction to Predictive Analytics with Application using Python/R/GenAI
Module 10	AI & Big Data: Introduction to Prescriptive Analytics with Application using Python/R/GenAI
Module 11	Managing Project Teams in New VUCAWorld
Module 12	Resilient Leadership and Crisis Management
Module 13	Developing Project Plan-I: Creating WBS, Project Time & Cost Estimation
Module 14	Software Project Management Methodology (Agile- Scrum, Kanban, Scrumban, Discipline Agile Introduction) including Estimation (Part I)
Module 15	Software Project Management Methodology (Agile- Scrum, Kanban, Scrumban, Discipline Agile Introduction) including Estimation (Part II)
Module 16	Developing Project Plan-II (CPM, PERT)
Module 17	Introduction to Industry Analysis Where Participants Can Share Their Findings on Industry Trends

Module 18	Problem Solving and Decision-Making Skills
Module 19	Role of Project Analytics, Working with M/s Project
Module 20	Working with MS Project and Real-Life Cases to Analyse Project Reports – Identifying Project Risk in Plans
Module 21	Project Risk Management and Resilience Management
Module 22	Project Resource Management
Module 23	Project Crashing, Fast tracking
Module 24	Critical Chain Project Management, Project Monitoring
Module 25	Project Procurement Management and Managing Vendor Relationships in Projects
Module 26	Managing Vendor Relationship in Projects, Purchasing Strategies
Module 27	Project Contract Management
Module 28	Project Negotiation and Conflict Management - Case
Module 29	Project Control Systems, Project Quality Management
Module 30	Project Quality Management, Six Sigma and Lean Management in Projects
Module 31	Project Stakeholder Management and International Project Management
Module 32	Adaptive Project Management- Diamond Framework- Teradyne Case, Design Thinking Approach to Managing Projects
Module 33	Project Management in Digital Age
Module 34	Innovation & Change Management
Module 35	Introduction to Business Transformation and Digital Transformation
Module 36	Managing Digital Transformation Projects
Module 37	Disaster Project Management
Module 38	Sustainability & Green Project Management and Role of ESG
Module 39	Project Governance, Emerging Role of Product Manager
Module 40	Project Simulation
Module 41	Project Presentation in Groups Based on Live Projects Done During the Course
Module 42	Interaction with Industry Experts

**The curriculum matrix is subject to change based on emerging trends and academic requirements.*

PEDAGOGY

The teaching approach will be highly interactive leveraging technology, and deploy diverse pedagogical tools and techniques including lectures, case studies, and participants' experience-sharing.

PROGRAMME **DELIVERY**

Sessions will be conducted via a state-of-the-art Interactive Learning (IL) platform and delivered in Direct-to-Device (D2D) mode that can be accessed by learners on their Desktop, Laptop, Tablet, or Smartphone.

DURATION

10 Months

SCHEDULE

Saturdays

09:15 AM to 12:30 PM (IST)

CAMPUS **IMMERSION**

There will be campus immersion of FIVE (2+3 days) at IIM Kozhikode.

**2 days at the start of the programme and 3 days at the end*



ELIGIBILITY CRITERIA

- Minimum **THREE** years of full-time work experience* post completion of qualifying education
- Graduates (10+2+3 or 10+2+4) or equivalent from a recognised university

**Internship and training experiences are not considered as full-time work experience.*

WHO SHOULD ATTEND?

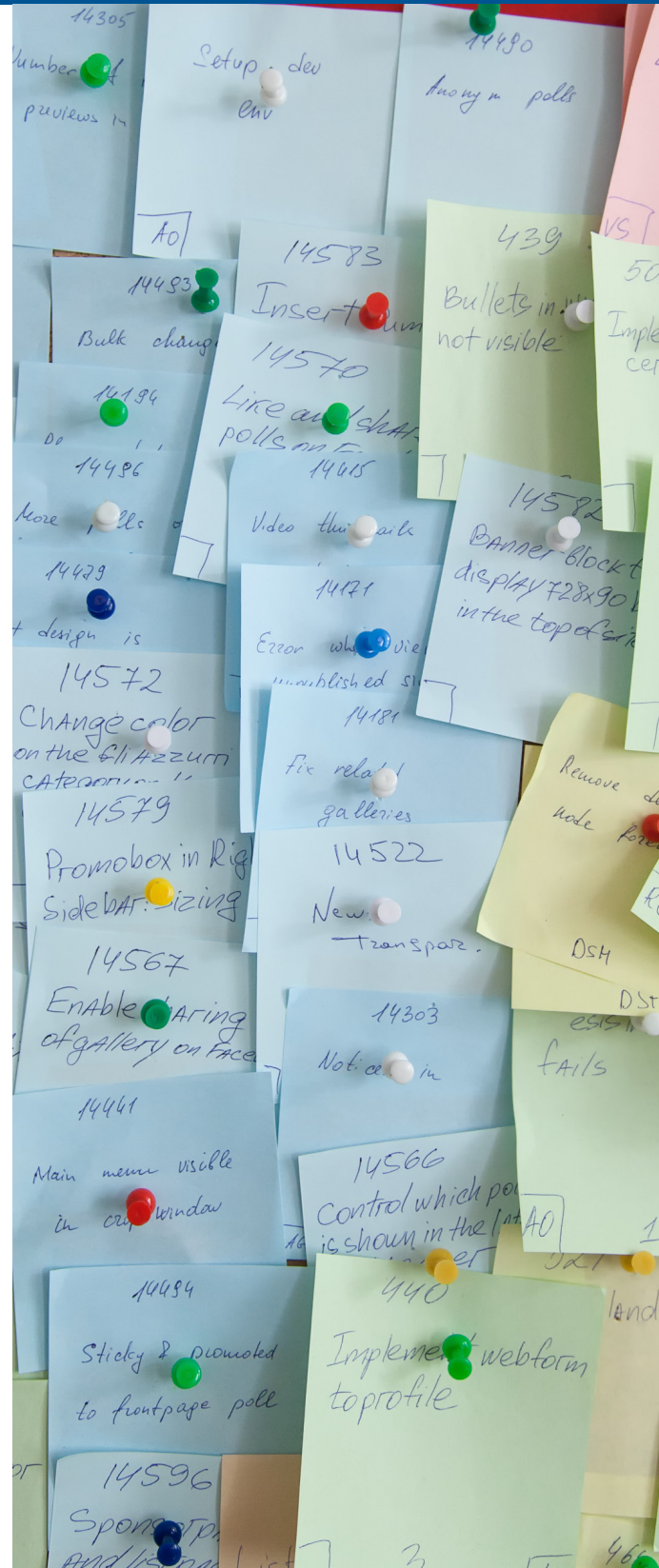
- Ideally suited for project managers and project leaders with work experience in a project environment
- Middle and senior level executives responsible for managing change and new initiatives
- Professionals working on projects in various capacities and aspiring for senior roles in project execution

ADMISSION CRITERIA

Participants from corporate nominations and retail applications will be selected based on their overall profile and credentials. Final selection of participants will be at the sole discretion of IIM Kozhikode.

ATTENDANCE CRITERIA

A minimum of 75% attendance is a prerequisite for the successful completion of the programme.



ASSESSMENT & EVALUATION

Evaluation methodology is at the discretion of the faculty. Evaluation of performance in the programme will be based on online exams, case analysis, class contribution, simulation, and other written submissions and presentations as required throughout the course.

The programme may require participants to work on individual/group assignments and/or projects. The main objective of such assignments/projects will be to help the participants apply their conceptual learning in the programme to actual organisational decision scenarios. The participants will have to secure the minimum pass marks in the respective evaluation components.

CERTIFICATION

- Participants who successfully meet the evaluation criteria and satisfy the requisite attendance criteria, will be awarded a 'Certificate of Completion'.
- Participants who are unable to clear the evaluation criteria but have the requisite attendance will be awarded a 'Certificate of Participation'.



**All certificate images are for illustrative purposes only and may be subject to change at the discretion of IIM Kozhikode.*

EXECUTIVE ALUMNI STATUS

Starting with this batch, participants of the Professional Certificate Programme in Project Management can apply for the IIM Kozhikode Executive Alumni Status upon successful completion.

This offers an opportunity to stay connected with the IIM Kozhikode community beyond the programme, with access to select campus facilities, an official institute email ID, and inclusion in alumni communications and networking initiatives.

Executive Alumni Status is granted upon request and is subject to the application process defined by the Alumni Office. Successful completion of the programme do not automatically confer alumni status.

The final decision to grant this status rests with IIM Kozhikode. The institute reserves the right to update these terms at its discretion. Any disputes arising in relation to the granting of this status will fall under the jurisdiction of the courts at Kozhikode.





Prof. Rupesh Kumar Pati

Professor – Quantitative Methods &
Operations Management, IIM Kozhikode

After a Bachelor's degree in Mechanical Engineering and a Master's degree (Gold Medallist) in Industrial Engineering and Management, Professor Rupesh went on to acquire a Ph.D. in Supply Chain Management from IIT Roorkee. His research areas include Sustainability, Project Management, Green Supply Chain Management, and Green Business. He has received grants, awards, and accolades for his endeavours. His papers have been published in various journals and publications and he has also been invited to speak at several international seminars and conferences. His core teaching subjects include Project Management, Supply Chain Management, Service Operations Management, Operations Research, Quality Management, Operations Management, and Green Business (research course).

VOX ALUMNI



Mishrkeshi Mishra

I hold an MBA degree in Finance with 7 years of industry experience. Content of this programme was a major motivation for me to enrol in it. The application of project managerial quality is something very important that I learnt from this course. Prof. Rupesh is very knowledgeable and resourceful. I am glad to be a part of this programme.



Krishnamoorthy S

I am Krishnamoorthy and I am an NPD Engineer. I joined this programme as I wanted to become a project manager in NPD department. This programme has helped me gain more knowledge on project management tools, Risk Analysis, and Six Sigma. I recommend this programme to all aspiring learners who are in the field of Project Management.



Nitin Agarwal

Being at IIMK-MDP Project Management Programme has been a wonderful experience. Along with course content and case studies, the simulation exercises enormously helped me gain useful insights. Prof. Rupesh is extremely professional in his approach and in keeping the content interactive.



Jayaraj Chembra

IIM Kozhikode PMP programme is a well-structured and a well-executed programme where experienced professors from IIM Kozhikode educate us with complete end to end project management course.



Dinesh Babu. P

I work at Royal Enfield and handle the Retail Insurance Business. I have experience in financial services and general insurance industry. I joined this course with an inspiration from my colleagues in the PMO. I was hoping to get aided with a few modules that have direct impact on my present work. I also wanted to be associated with IIM-K for recognition and knowledge. Today, I stand with complete passion for Project Management. All credits to Prof. Rupesh. The impact on my day-to-day decisions is visible. Topics like risk assessment and mitigation have started to play a pivotal role in my present review meetings. I am thankful for this game changer course.



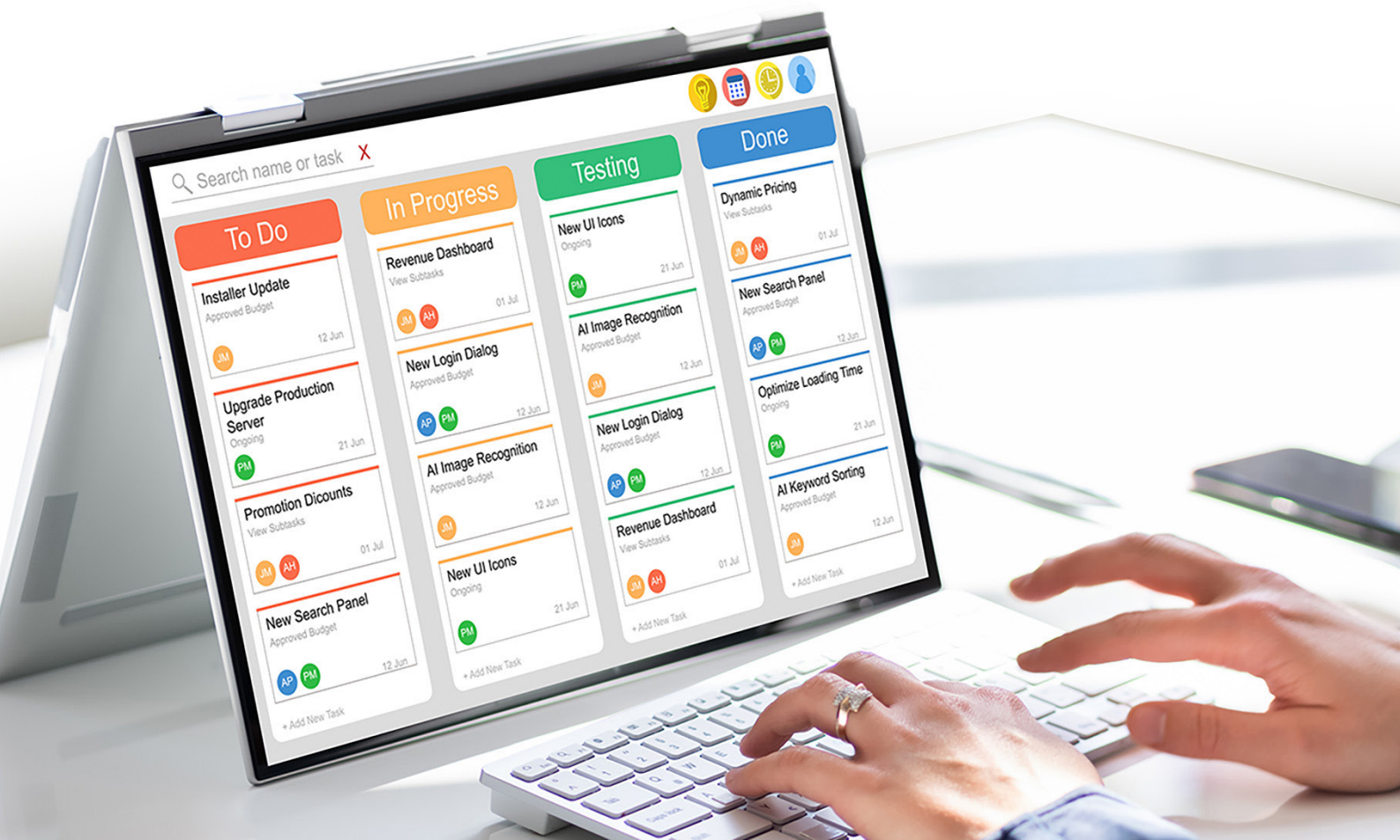
Anup R. Mahindrakar

I have 14 years of experience in the IT industry. This course has provided me the knowledge and confidence to take up higher role and responsibilities. This interactive programme taught many of the Project Management concepts in simple methods which were otherwise difficult to understand. Case study and their analysis provided the learnings from real-time scenario, from different sectors with different strategies, approaches to analyse a particular problem and recommended solution. Working in groups taught us team management, people management, and understanding of the situation from other's perspective. Simulation component enhanced the learning and decision-making skills necessary for project execution, monitoring and controlling that is similar to real-time experiences. In a nutshell, this programme was altogether a wonderful learning experience and it offered more than my expectations. I'd highly recommend this programme to my friends and colleagues who wish to make their career in Project Management.



Kuppabai Moorthy

I work as a Senior Test Lead in HCL Technologies. I hold 13+ years of experience in Software testing. I came to know about IIM-K PMP course through Facebook and was interested to join. This decision has helped me learn more about project management. The faculty is highly skilled, and the course syllabus is well organised. Quiz assignments and simulation got me more involved and interested in the course, and it also helped a lot. This programme is highly recommended for professionals looking for a career switch to project management side.



PROGRAMME FEE

Particulars	Amount (in ₹)*
Total Programme Fee	1,98,000

Note:

- *Taxes will be additional as applicable.
- All fees will be collected by BCCL.
- * Books, reading materials and certificates will be sent to your registered Indian address. For offshore deliveries, the learner will be responsible for any applicable courier charges.
- This is with reference to the refund of the Processing Fees, please note that the Processing Fee shall not be refunded in the following circumstances:
 - In case candidate rejects the offer issued by the Institute; and
 - In case the application is rejected due to submission of incomplete documents and/or providing incomplete information and/or eligibility criteria not fulfilled.

INSTALMENT SCHEDULE

	Date	Amount (in ₹)*
Instalment I	At the time of application	10,000
	Within one week after the offer roll out	68,000
Instalment II	6 th December 2026	60,000
Instalment III	6 th February 2027	60,000

*GST will be additional as applicable.

PROGRAMME **TIMELINES**

Last Date to Apply	Refer to Website
Programme Start Date	3 rd October 2026
Programme End Date	August 2027

APPLY NOW 



भारतीय प्रबंध संस्थान कोषिकोड

Indian Institute of Management Kozhikode

Globalizing Indian Thought



Indian Institute of Management, Kozhikode (www.iimk.ac.in)

Started in 1997 with its Post Graduate Programme (PGP), the Indian Institute of Management Kozhikode (IIMK) is on a high growth trajectory today, offering a wide range of academic programmes in the field of management education. These include the Fellow Programme in Management, Executive PG Programmes, Management Development Programmes and Faculty Development Programmes. IIMK set up a Satellite campus at Info park, Kochi, in 2013 dedicated to Executive Education. IIMK has also the unique distinction of launching a PhD (Practice Track) programme for working professionals besides bringing in new dynamic programmes such as the one-year Post Graduate programme in Business Leadership (2019) MBA in Finance and MBA in Liberal Studies & Management (2020). The institute is also home to IIMK LIVE a first-of-its-kind start-up incubation programme and the Indian Business Museum. IIMK is ranked 3rd as per NIRF India Rankings 2025: Management. The institute also features regularly among top global institutes for its flagship MBA (PGP) and EMBA programme (EPGP) in the QS World University Rankings. The institute has leapfrogged 100 spots to be placed in the Top 151-200 Institutes in Business & Management Studies globally, as per the QS World University Rankings by Subject 2025. IIM Kozhikode is also globally accredited by EQUIS (EFMD) and AMBA (UK) and is on the verge of a triple-accreditation crown.

IIM Kozhikode also made its debut in the prestigious Financial Times Rankings in 2025 and was recently ranked #76 among the top-80 open-enrolment executive programme providers globally for the year 2025. The feat has further consolidated the 30-year's IIM's footing in an exclusive list of the foremost providers of executive education in the world. The institute had also entered in global top-100 at Rank #69 for FT Masters in Management (MIM) 2025 Rankings, for its full time MBA programme. IIM Kozhikode has successfully delivered close to 1300 MDP programmes over the past two decades, training more than 41,000 participants from 150+ organisations, which also includes several Fortune 500 companies in the process.



#3

NIRF Rankings 2025
(Management)

4th

(India)

70th

(Global)

Financial Times Ranking 2025

For More Information

AAO, MDP Office

Indian Institute of Management Kozhikode

Phone: 0495-2809557

Email ID: mdp1@iimk.ac.in

ABOUT **TIMESPRO**



Established in 2013, we are the award-winning H.EdTech initiative of the Times Group, catering to the learning needs of Indians with aspirations of career growth. We offer a variety of created and curated learning programmes across a range of categories, industries, and age groups. They include employment-oriented Early Career courses across BFSI, e-Commerce, and technology sectors; Executive Education for working professionals in collaboration with premier national and global educational institutions; and Enterprise Solutions for learning and development interventions at the organisational level. TimesPro strives to embody the values of Education 4.0: Learner-centric, industry-relevant, role-specific, and technology-enabled, with a goal of making learning accessible for anyone who seeks to grow.



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Opus Park, 5th and 6th floor, Opp. SEEPZ Main Gate,
Plot No. F21, MIDC Central Rd, SEEPZ, Andheri East,
Mumbai, Maharashtra - 400093

1800-843-1552

admissions@timesgroup.com

www.timespro.com