



भारतीय प्रबंध संस्थान कोषिकोड
Indian Institute of Management Kozhikode
Globalizing Indian Thought

Batch
12



Rated 4.7/5
By Previous Batches

Navigate Uncertainty With *Sharp Strategic Moves*

Professional Certificate Programme in **Strategic Management**

Programme by IIM Kozhikode



NIRF India Rankings,
(Management) 2025



77th in Global, Financial
Times Open Enrolment
Rankings 2026



78th in QS World
University Rankings Business &
Management Studies 2026

Marketing Partner

jaro education

From The Director's Desk

In light of the growing need for versatile professionals who excel in strategy and leadership, capable of transforming complex challenges into valuable business insights in today's ever-changing landscape, the Indian Institute of Management Kozhikode has meticulously designed the Professional Certificate Programme in Strategic Management.

IIM Kozhikode's programmes, designed by world-class faculty with cutting-edge thought leadership and industry-leading insights, empower participants to confidently manage and lead through complex business challenges, driven by informed decision-making abilities. Our expanding global footprint, recognized and accredited by leading institutions worldwide, stands as a testament to the growth achieved in our 30-year journey of academic excellence.

At this juncture, it is also pertinent to share that both future and past are integral to the path taken by an institution on this journey of excellence. A wide, far-seeing vision is not an indulgence but a necessity to give meaning to our present, providing the institution with a sense of purpose, direction, and imagination. This is why we contemplate what IIM Kozhikode will contribute to India and the world a few decades from now with 'Vision 2047: Globalizing Indian Thought'. The Institute has set for itself a pre-eminent role with this motto. The sheer scale, scope, and potential impact that India will have on 21st-century business makes us believe that this is a legitimate aspiration.

Achieve the perfect synergy of skills to enhance your strategic acumen and leadership imperatives by enrolling in the Professional Certificate Programme in Strategic Management offered by IIM Kozhikode.

Wishing you all the very best!



Prof. Debashis Chatterjee

Director,

IIM Kozhikode



Programme Overview

Become a visionary strategist, leading transformative change in top-quartile organizations. The Professional Certificate Programme in Strategic Management, offered by the Indian Institute of Management Kozhikode (IIMK), paves the way for you to champion strategic imperatives. Tailored for ambitious professionals, this programme empowers you to elevate your career and evolve into an all-encompassing leader, driving organizational excellence. The comprehensive curriculum equips emerging leaders with essential skills and knowledge to thrive in today's dynamic business landscape. The programme helps the development of a strategic mindset, hone advanced business acumen, cultivate leadership skills, gain insights into diverse strategies, and master innovative approaches to navigate digital disruption.



Who Should Attend ?

This programme is perfect for managers who want to advance their career, while helping their company even more by becoming great all-rounders and future leaders.

- Individuals who are currently in or transitioning into middle management positions and are seeking to enhance their strategic thinking, decision-making, and leadership skills to drive their teams and departments towards achieving strategic goals. Team Leaders, Assistant Managers, Junior Managers, Managers can be some of the profiles.
- Those who have gained valuable work experience of more than two years and are eager to amplify their strategic acumen, refine their decision-making capabilities, and broaden their leadership skills to navigate complex business challenges effectively.
- Individuals who have demonstrated the potential and aspiration to take on greater responsibilities within their organizations and are determined to cultivate the strategic mindset and expertise necessary for executive leadership roles.

Programme Highlights

Upskill with India's Premier Educational Institute 3rd Rank in NIRF Rankings 2025 in the 'Management' Category



Certificate of Completion from IIM Kozhikode



Executive Alumni status at IIM Kozhikode



Live Classes by Highly Experienced Faculty Members from IIM Kozhikode



Flexibility in Learning: Online Classes on Weekends or After Business Hours



5-Day Intensive Campus Immersion Module



Peer-to-Peer Learning and Mentoring from Industry Experts



Curated for Working Professionals with a Practical Learning Approach



Holistic Pedagogy Blends– Theoretical Concepts with Practical Applications



Learning Outcomes

- Develop a strategic mindset and enhance critical thinking for effective decision-making.
- Cultivate advanced business acumen to drive competitive advantage and sustainable growth.
- Foster leadership skills to inspire and lead teams through strategic transformations.
- Provide comprehensive insights into diverse strategies for local and global markets.
- Equip participants with innovative approaches to navigate digital disruption and innovation.



Programme Curriculum

MODULE 1

Foundations of Strategic Management

- Introduction to Strategic Management
- Strategy as Integrator
- Vision, Mission, and Values
- Organizational Aspirations

MODULE 2

Managerial Economics and Business Environment

- Economics for Managers
- Prices and Individual Choice
- Firm Behavior
- Business Environment & Policy

MODULE 3

Finance Essentials for Business Managers

- Analyzing and Interpreting Financial Statements
- Management Accounting and Financial Control
- Basics of Corporate Finance
- Risk Management

MODULE 4

Case Pedagogy Workshop

- Introduction to Case Pedagogy
- Case Analysis Techniques
- Presenting Findings & Recommendations
- Interactive Discussions, Reflections & Feedback

MODULE 5

Analyzing the External Environment

- Environment, Industry & Competitive Analysis
- PESTEL Framework
- Porter's Five Forces Analysis
- Competitor Analysis

MODULE 6

Leveraging Resources and Competencies

- The Resource Based View
- VRIN / VRIO Framework
- Distinct And Core Competencies
- Dynamic Capabilities and Sustainable Competitive Advantage

MODULE 7

Crafting Competitive Strategies

- Competitive Strategy & Value Creation
- Strategic Positioning
- Value Chain Analysis
- Logic of Value Creation and Distribution

MODULE 8

Introduction to Corporate Strategy

- The Scope of the Firm
- Corporate Diversification
- Related Vs Unrelated Diversification
- BCG Matrix, Ansoff Matrix, GE 9-Cell Matrix

MODULE 9

Growth Strategies

- Organic & Inorganic Growth Strategies
- Mergers & Acquisitions
- Alliances & Joint Ventures
- Cooperative Strategies

MODULE 10

Global Strategy

- Fundamentals of International Business
- Porter's Diamond of National Competitive Advantage
- Standardization Vs. Local Responsiveness
- Strategies for Emerging Markets

MODULE 11

Emerging Business Themes

- Emerging Business Models
- Sharing Economy, Competition, Platforms
- Diversity, Equity, and Inclusion (DEI)
- Risk Management & Resilience Building

MODULE 12

Change Management

- Change Sources, Models, And Frameworks
- Change Strategy Planning and Execution
- Change Metrics and Evaluation
- Organizational Culture and Change

MODULE 13

Leadership in the Digital Age

- Building a Culture of Innovation
- Data-driven & Evidence-based Decision-Making
- Collaborative Leadership in a Networked World
- Customer-Centric Leadership

MODULE 14

Corporate Governance

- Corporate Governance Structures, Roles and Responsibilities
- Financial Reporting and Transparency
- Regulatory and Legal Compliance Risks
- Corporate Governance Reforms and Trends

MODULE 15

Sustainability and Corporate Social Responsibility

- Sustainability Fundamentals, Triple Bottom Line
- Corporate Social Responsibility
- Sustainability Metrics and Performance Measurement
- Sustainability Reporting

MODULE 16

Managing Family Businesses

- Introduction To Family Firms
- Managing Financial and Non-Financial Goals
- Family Succession
- Innovation and Growth Strategies for Family Businesses

MODULE 17

Strategy Implementation

- Aligning Functional Areas with Strategic Objectives
- Effective Strategy Execution and Monitoring Balanced Scorecard
- Organizational Structure and Strategy Execution

MODULE 18

Entrepreneurship and New Ventures

- Defining Entrepreneurship
- Traits of Entrepreneurs
- Types of Entrepreneurships
- Business Models and Strategies for New Ventures

MODULE 19

Design Thinking & Innovation

- Introduction to Design Thinking
- The Design Thinking Process
- Managing Innovation and Creativity
- Incremental and Radical Innovation

MODULE 20

Digital Transformation Strategies

- From Digitization to Enterprise-Wide Transformation
- SMACIT Framework
- Digital Mastery for Organizations
- Strategic Frameworks for Scaling Digital Transformation

MODULE 21

AI & GenAI Strategies for Business

- AI for Competitive Advantage and Renewal
- Building the AI-Ready Enterprise
- GenAI Use Cases Across Business Functions and Industries
- AI Risk, Governance, and Responsibility

MODULE 22

Consolidation & Capstone Project

- Consolidation of Strategy Concepts
- Capstone Project Proposal Development
- Innovation and Creativity in Capstone Projects
- Reflection and Learning from the Course

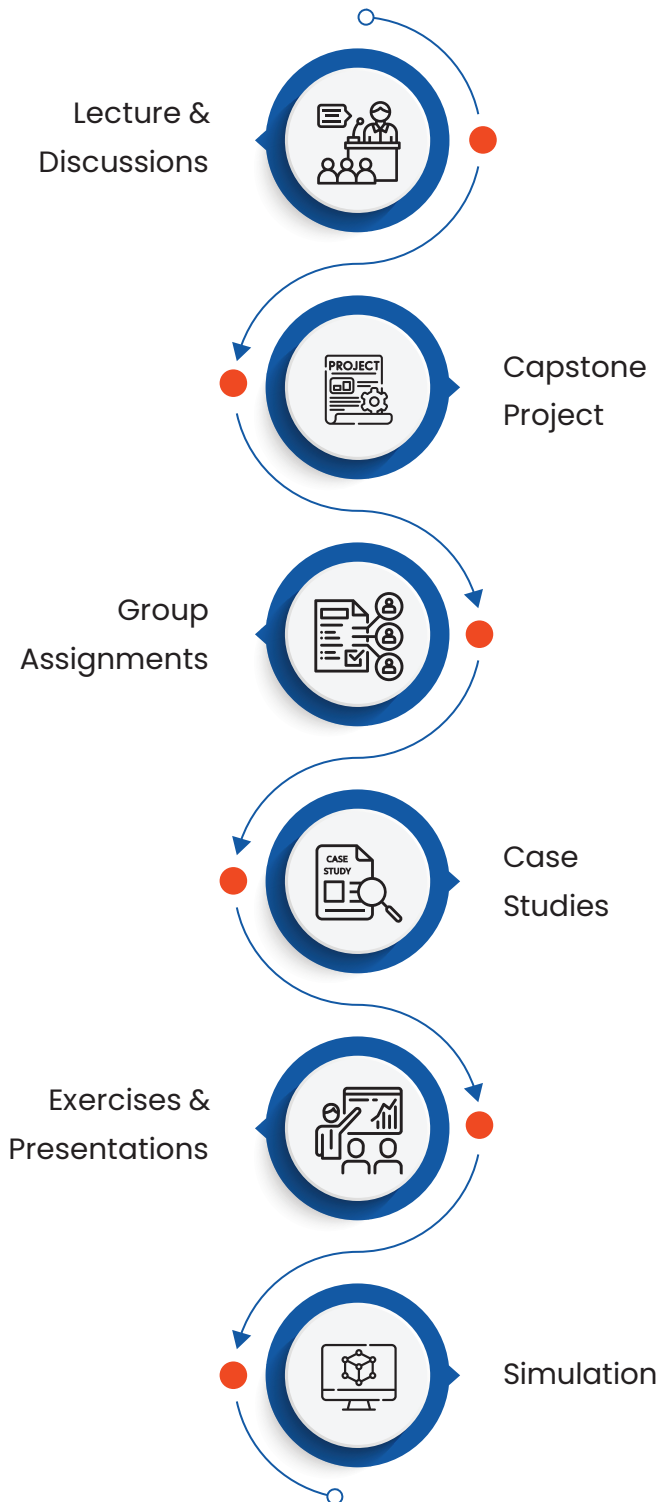
MODULE 23

Integrative Business Simulation

- Integration of Course Concepts
- Market Analysis and Strategy Formulation
- Competitor Analysis and Response Strategies
- Team Collaboration and Leadership in Simulation

Pedagogy

- **Blend of Theoretical Concepts with Practical Applications:**



Evaluation and Completion Criteria

The evaluation methodology is at the discretion of the faculty. The methodology includes online quizzes, case analysis, class contribution, assignments, and any other component as decided by the faculty. A minimum of 75% attendance is a prerequisite for the successful completion of this programme. The participants will have to secure the minimum pass marks in the evaluation components specified by the faculty.

Assessment Matrix

Component	Level of Assessment	Weightage
Module Quizzes	Individual	40%
Strategy Frameworks Assignment	Group	10%
Capstone Project	Group	20%
Integrative Simulation	Group/Individual	30%
TOTAL		100%

Programme Details

➤ Duration

• 1 Year | 150 Hours of Learning

➤ Mode of Delivery

• Direct-to-Device (D2D) mode

➤ Campus Visit

• One Visit for 5 days

➤ Session Timings

• Fridays, 7 PM to 10 PM

Note:

- The in-campus module is mandatory.
- The eMDP programmes are designed to deliver a comprehensive learning experience with a focus on the total number of instructional hours as per the programme structure. While the programme is typically planned over a specific duration, the actual duration may vary depending on the completion of the required instructional hours. This ensures that the quality and content of the programme remain intact, irrespective of the time taken for its completion.



Application Closure Date

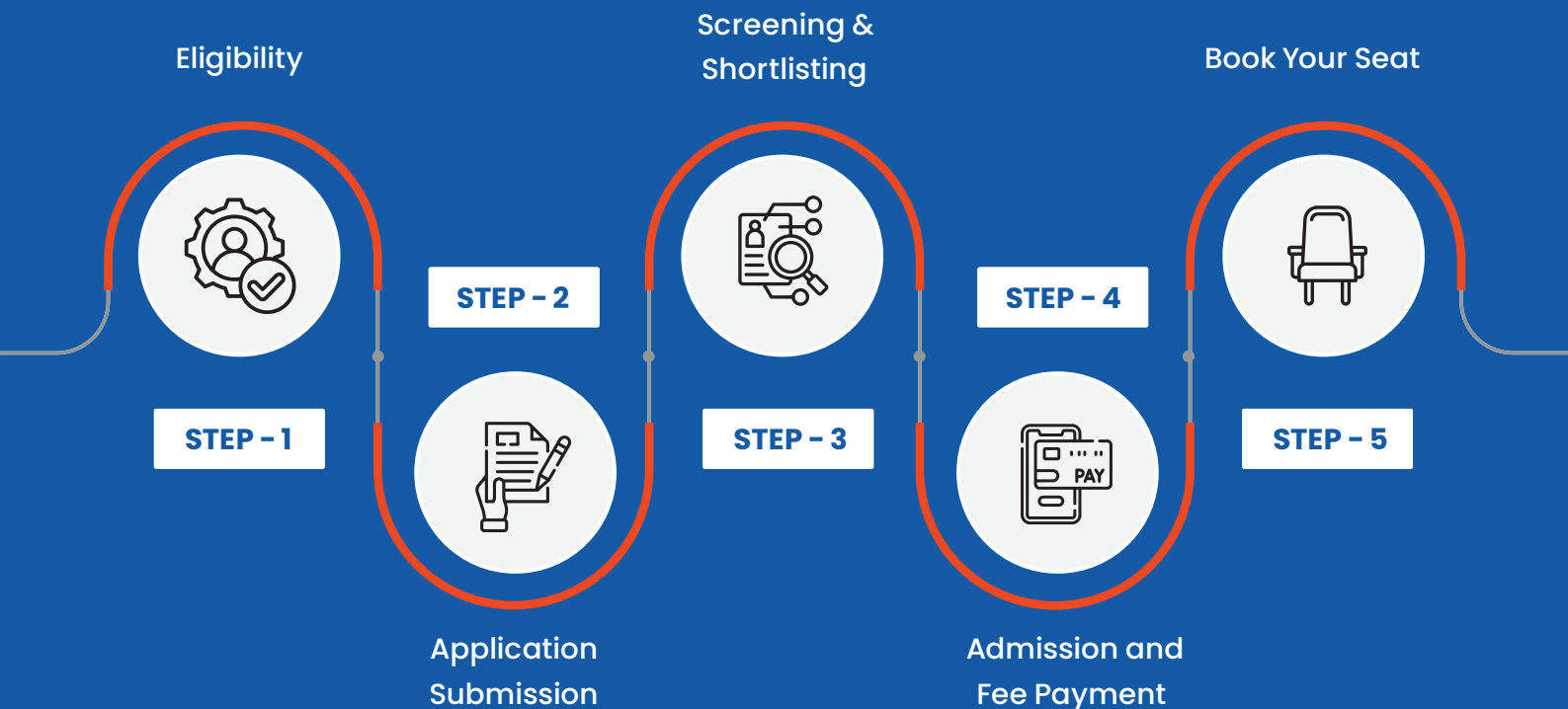
Closing Soon

Commencement Date

8th January 2027



Admission Process



Admission Criteria

- Selection will be based on the candidate's profile and Statement of Purpose.

Eligibility Criteria

- Graduates (10+2+3) or Diploma Holders (only 10+2+3) from a recognized university (UGC/AICTE/DEC/AIU/State Government/recognized international universities) in any discipline.
- By the programme commencement date, candidates should have more than 2 years of work experience.

Programme Fee Details

Fee Details	Amount
Application Fee	INR 2,000/- + GST
Total Programme Fee (Exclusive of Application Fee)	INR 1,95,000/- + GST*

Instalment Pattern

Booking Amount	INR 85,000/- + GST	3 days from the release of the offer letter
Instalment I	INR 70,000/- + GST	15 th March 2027
Instalment II	INR 40,000/- + GST	15 th June 2027

Easy EMI Options Available*



Certificate

- Participants who are unable to clear the evaluation criteria but have requisite attendance will be awarded a '**Participation Certificate**'.



- Participants who successfully meet the evaluation criteria and satisfy the requisite attendance criteria will be awarded a '**Certification of Completion**'.



Note: All certificate images are for illustrative purposes only and may be subject to change at the discretion of IIM Kozhikode.

Programme Director



Prof. Salman Ali

PhD, IIM Ahmedabad
B.Tech, University of Calicut (First Rank)

Prof. Salman Ali is an Associate Professor in the Strategic Management Area at the Indian Institute of Management (IIM) Kozhikode. He obtained his doctorate from IIM Ahmedabad, specializing in the domain of Strategic Management and International Business. His areas of research encompass fields such as internationalization and re-internationalization of firms, global tourism and sustainable development, as well as digital transformation strategies.

He has travelled extensively around the world, having visited over 30 countries spanning 6 continents, and has over 15 years of industry and academic expertise, including roles such as Assistant Professor at IIM Raipur and IIM Shillong, and Branch Director at Universal Business Links India (a franchisee of UBL United Kingdom). Prof. Ali has also made significant contributions to organizations such as CERA Sanitaryware Ltd, India and OCE Group, The Netherlands, through consultancy projects.



Why Strategic Management?

“

44% of leaders rank aligning strategy implementation with company culture as the most difficult challenge.

*ClearPoint Strategy

61% of executives feel they are not prepared for the strategic challenges they face upon being appointed to senior leadership roles.

*HBR

61% of respondents acknowledge that their firms often struggle to bridge the gap between strategy formulation and its day-to-day implementation.

*Economist

Two-thirds of managers say that past performance is the biggest factor when making a promotion decision, but a culture that promotes strategy execution must reward teamwork, ambition, agility and a willingness to change.

*HBR

”



Walk Through–Projected Career Trajectory

• Senior Strategy Manager/ Senior Consultant

- **Role:** Experienced professionals entering a company at a senior level often have in-depth industry knowledge and strategic expertise.
- **Skills:** Should be able to analyze complex business landscapes, formulate innovative strategic plans, and execute them effectively.
- **Salary:** INR 17–34 LPA.

• Strategy Director

- **Role:** Leading strategy teams, shaping strategic direction, and overseeing multiple projects.
- **Skills:** Team leadership, strategic direction, project management.
- **Salary:** INR 20–49 LPA.

• Vice President / Chief Strategy Officer (CSO)

- **Role:** As a VP or CSO, you are responsible for the overall strategic direction of the organization, advising the CEO and board, and driving corporate growth.
- **Skills:** Strategic leadership, board-level communication, corporate growth strategy.
- **Salary:** INR 27–42 LPA for VP and 62 LPA for CSO.

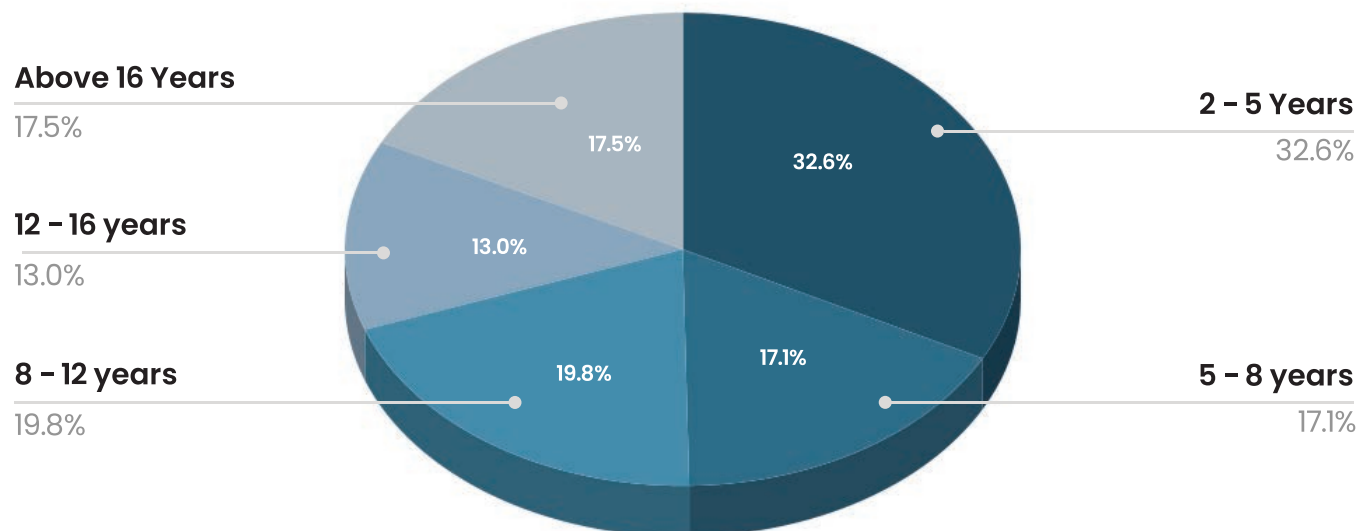
• Partner

- **Role:** Partner positions are reserved for the most seasoned strategists, and they may sit on executive boards and shape the organization's future.
- **Skills:** Excel in areas such as strategic planning, acumen, leadership, business development, and stakeholder engagement.
- **Salary:** INR 10–50+LPA.

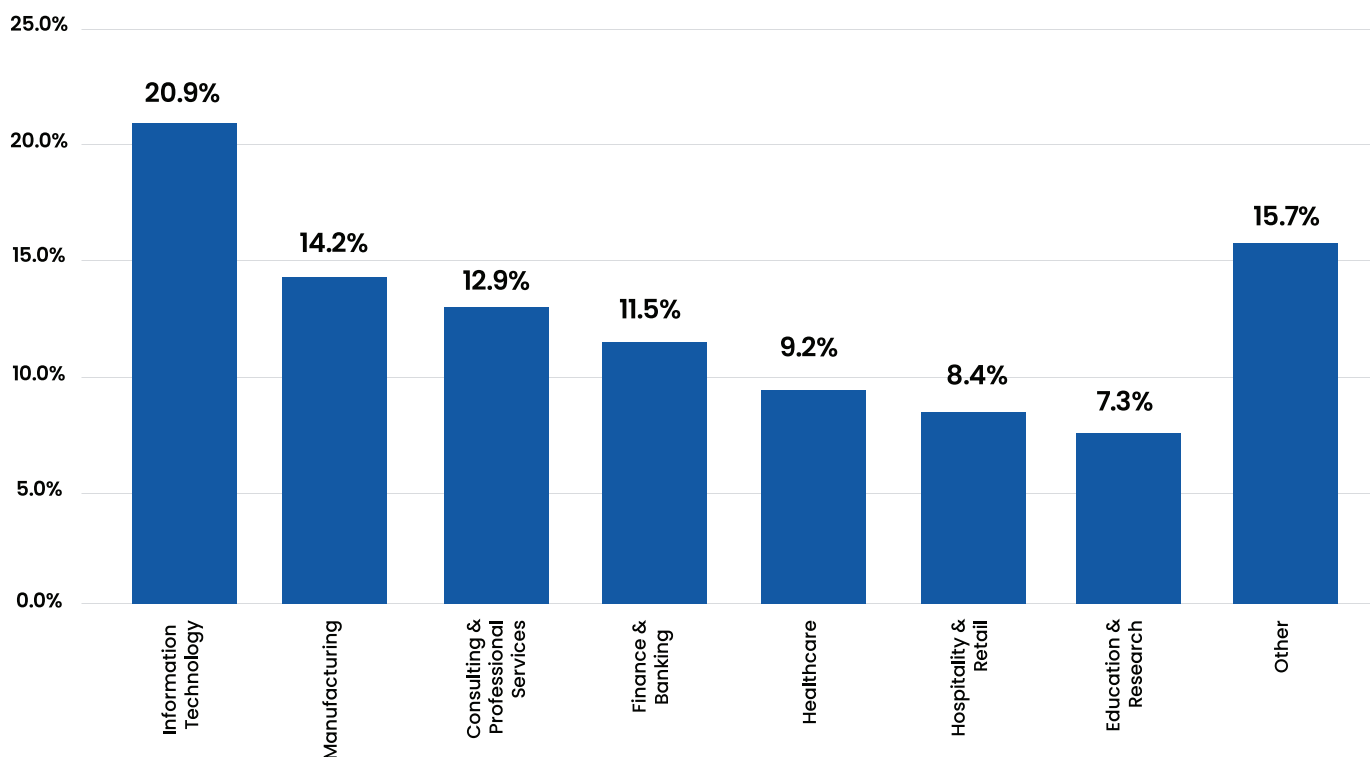
 GLASSDOOR



Past Experience of Professionals



Industry Profile of Professionals



Recent Batch Analysis

➤ Top Designation

Chief Executive Officer

General Manager

Chief Operating Officer

Senior Product Manager

Chief Marketing Officer

Senior Manager

Vice President

Senior Data Science Engineer

Head of Product & Operations

Senior HR Manager

➤ Top Companies where our alumni are working at:



JPMorganChase



ORACLE



Johnson&Johnson

SIEMENS

accenture

Deloitte.

DELL Technologies



Infosys



Disclaimer:

- The information above is based on the previous batch and is for illustrative purposes only. The list of companies and alumni profiles is partial. Past performance does not guarantee future opportunities. All company names and trademarks belong to their respective owners; their inclusion does not imply affiliation or endorsement

Hear From Our Alumni



MR. YOGESH TIWARI

Assistant Manager Contracts
Larsen and Toubro Heavy Infra IC

My motivation for joining the IIM Kozhikode Professional Certificate Programme in Strategic Management was to enhance my skills in strategic management and apply them to contract management in the civil engineering sector. The faculty's real-world insights and practical case studies made a significant difference, especially in areas like negotiation and risk management. The supportive learning environment and valuable mentorship were key highlights. I highly recommend this programme for its practical learning, expert faculty, and networking opportunities.



MR. JAMES PATIL

Senior Manager (Operations)
R1 RCM, Hyderabad

I joined the IIM Kozhikode Strategic Management Programme to enhance my career profile, and it truly exceeded my expectations. The well-structured course, combined with real-world applications and inspiring faculty, honed my analytical thinking, leadership, and decision-making skills. Jaro Education provided exceptional support throughout, from admission to job placement assistance. This programme is a must for anyone looking to deepen their strategic management skills and advance in their career.





MR. CHANDRA PRAKASH SINGH

Assistant General Manager
Vodafone Idea Limited

With nearly 15 years of experience as a Business Executive, I joined the Strategic Management programme by IIM Kozhikode to enhance my leadership skills and career prospects. The programme provides the right knowledge and tools to grow professionally. The leadership-focused curriculum and the team-oriented environment have helped me refine my abilities as a team player while preparing me for greater challenges in my career. I would highly recommend this programme to those looking to achieve higher career growth in the corporate sector.

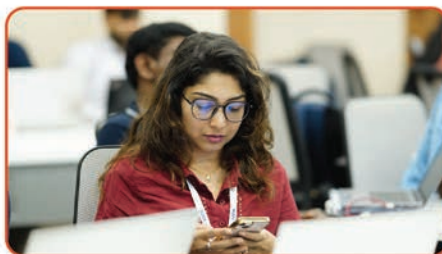
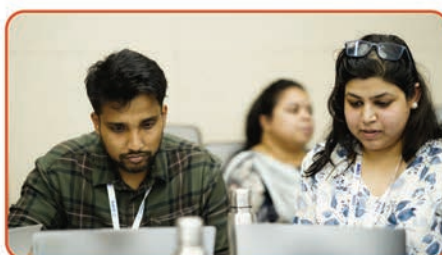
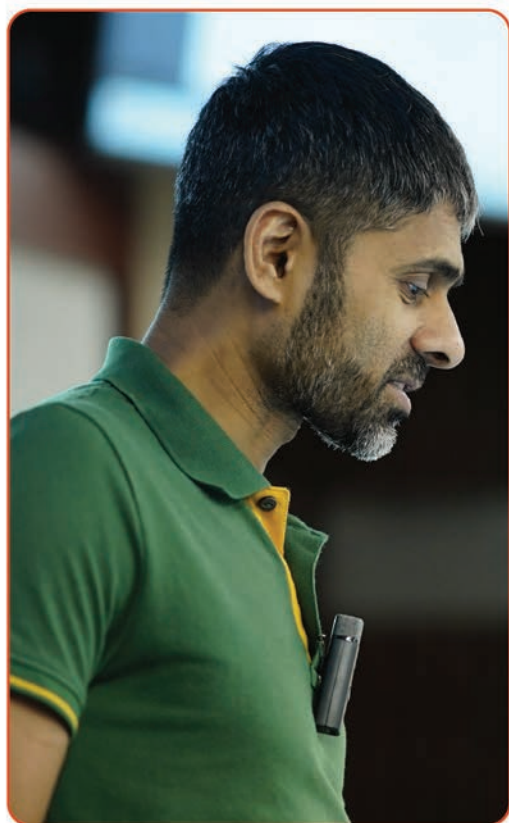


MR. SHUBHANG KHARE

Investor Support Analyst,
J.P. Morgan Chase & Co.

My experience with Jaro Education was exceptional. The team provided outstanding support, ensuring smooth coordination for batch changes and class invitations. Their responsiveness and dedication made the learning journey seamless. I highly appreciate their efforts in facilitating this programme, which has significantly contributed to my professional development. Jaro's commitment to student success is truly commendable.

A Glimpse into the Previous Cohort's Campus Immersion



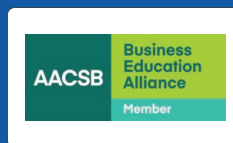
About IIM Kozhikode

Founded in 1997 with its flagship Post Graduate Programme (PGP), Indian Institute of Management Kozhikode (IIMK) has evolved into a leading institution in management education, distinguished by its growth, academic excellence, and innovation. The institute offers a comprehensive portfolio of programmes within the Doctoral Programme in Management (DPM), Post Graduate Programme (PGP), Executive Post Graduate Programme (EPGP), Bachelor's in Management Studies (BMS), as well as a wide range of Management Development Programmes (MDP) and Faculty Development Programmes (FDP).

The institute established its satellite campus at Infopark, Kochi, in 2013, dedicated to executive education. It has since expanded its academic portfolio with contemporary offerings such as the one-year Post Graduate Programme in Business Leadership (2019), and two-year PGP in Finance (2020) and PGP in Liberal Studies & Management (2020), alongside distinctive doctoral pathways including the DPM (Practice Track) and DPM (Teaching Track). The institute is also home to IIMK LIVE (Laboratory for Innovation, Venturing and Entrepreneurship), a business incubation initiative supporting entrepreneurs, and the Indian Business Museum, the first of its kind in India.

IIMK holds global accreditations from EQUIS and AMBA and is a member of AACSB. It is consistently recognised among the top management institutions in India and globally, with #3 in India in the NIRF 2025 Management Ranking, #78 globally in the QS World University Rankings by Subject: Business & Management Studies 2026, #77 globally in the Financial Times Executive Education Open Ranking 2026, #65 globally in the Financial Times MBA (Global – PGP BL) Ranking 2026, and #53 globally and #1 in India & Asia in the QS Online MBA World Rankings 2026.

Over the past two decades, IIMK has delivered over 1,500 Management Development Programmes, training more than 55,000 participants from over 200 organizations, including several Fortune 500 companies, reinforcing its position as a leading global provider of executive education.



About Jaro Education

3,50,000+

Careers
Transformed

150+

Programs from a Quality
Bucket of Diverse Domains

30+

World's leading Academic
Partners

23+

Learning Centres across
India, USA, and Singapore

20+

Top NIRF Ranked Indian
Institutes & Universities

10+

Top QS Ranked Global
Institutes & Universities



e-India Awards

The Best ICT Enabled
Higher Education
Institute Award



Educational
Excellence Awards

Most Innovation &
Successful online MBA
Program in India



MODI Awards

Outstanding
Contribution in Online
Education



ABP Education
Awards

Best Digital Learning
Innovation Award



World HRD
Congress

National Best
Employer Accolade



World HRD
Congress

Edtech Leadership
Awards



Outlook Business Icon
Awards 2023

India's Most Trusted
Online Higher Education Company



The Business
Awards 2024

Leading Edtech Company
of the Year

Jaro Education is an online higher education and upskilling company that specialises in executive education, serving as a liaison between the world's leading universities and institutes to create online and technology-driven programmes. The company provides a quality bucket of online executive education programmes catering to domains such as Doctorate & Ph.D., Analytics & Data Science, Management, Finance, etc., from renowned national and international institutions to meet the needs of working professionals. Our goal is to foster the growth of entrepreneurs and professionals at all levels, from entry-level to C-Suite, through world-class executive education programmes.

Career Assistance by Jaro Education

- **Resume Building**

Our service comprises the meticulous creation and refinement of resumes, aligning them with corporate standards to ensure they reflect your skills and achievements. Through expert resume optimization, we enhance your professional narrative and craft an ATS-friendly resume to stand out in a competitive landscape.

- **LinkedIn Profile Optimization**

We offer tailored suggestions for elevating your LinkedIn profile, strategically designed to maximize visibility and foster meaningful connections with industry leaders. Our approach ensures that your online presence resonates with the professionalism and expertise that defines your career trajectory.

- **Career Enhancement Sessions**

Our exclusive Jaro Connect platform provides corporate engagements with access to immersive bootcamps and masterclasses on the latest industry trends, led by esteemed experts. This empowers the participants to stay abreast of evolving market dynamics while honing their professional competencies, ensuring they thrive in today's fast-paced business environment.

Note: IIM Kozhikode or Jaro Education do not guarantee or promise you a job or advancement in your existing position. Career services are simply provided as a service to help you proactively manage your career. Jaro Education provides the career services described here. IIM Kozhikode is not involved in any way with the career services described above and offers no commitments.





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Connect With Us Now!

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Jaro Education's Presence

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